

BUDGET COMMUNICATIONS STRATEGY 2022/23

Report by Director, Finance & Corporate Governance

SCOTTISH BORDERS COUNCIL

22 FEBRUARY 2022

1 PURPOSE AND SUMMARY

- 1.1 The purpose of this report is to inform the Council of steps taken to engage with stakeholders as part of a consultation exercise on the budget.
- 1.2 The paper highlights the budget Communication Strategy used and provides feedback gathered from the recent survey. This feedback has been considered as part of the 2022/23 Financial Planning process.
- 1.3 As part of the budget consultation exercise on the Council's updated Financial Plan, a survey was made available to members of the public on the Council website from early December 2021 to 6 February 2022. Members of the public were asked to help us understand the priorities of Borderers and gave local people the opportunity to influence the next Council budget and a range of other important service areas for the future.
- 1.4 As at the 6 February 2022, 765 members of the public gave us their views on how they think resources should be prioritised to address the high-level challenges the Council is facing.

2 RECOMMENDATIONS

2.1 It is recommended that Council:

- (a) Notes the budget Communication Strategy used; and
- (b) Considers the feedback provided by respondents to the survey in setting the Council's budget for 2022/23 and subsequent financial years.

3 BACKGROUND

- 3.1 As part of the financial planning process for 2022/23, the Council committed to engaging with staff, partners, stakeholders and the Scottish Borders community.
- 3.2 The forms of engagement have included:
 - An online survey, made available from early December 2021 to 6th February 2022 to all members of the public, allowing the Council to gain valuable feedback on how individuals in the Scottish Borders can prioritise action across a range of key issues.
 - Consultation with all Trade Unions as part of the budget process.

4 'HAVE YOUR SAY' SURVEY

- 4.1 As part of the budget Communication Strategy, the survey was used as a way of engaging with communities on their spending priorities. The survey was made available to members of the public via the Council website with the following aims of asking participants to:
 - prioritise action across a range of key issues and provide input on the focus of spending around education, the road network and tackling climate change.
 - provide feedback on Council Tax and the development of future plans for customer service arrangements and digital services.
 - allowing communities to also think about how they could contribute to the #yourpart campaign in shaping our next budget and Corporate Plan and future priorities by telling us what their priorities are.
- 4.3 Up to the date the consultation closed, 765 respondents gave feedback on their priorities. As summary of the feedback and a 'you said we did' analysis are included at Appendices 1 & 2. The results were made available to Elected Members for consideration in forming the Council's budget proposals.

5 IMPLICATIONS

5.1 Financial

There are no direct financial implications resulting from this report.

5.2 **Risk and Mitigations**

By conducting various engagement programmes regarding the Financial Plan, the Council demonstrates a commitment to gathering stakeholder views to inform decision making. This helps to mitigate risks around failing to engage with stakeholders & communities on services and decisions that directly affect them, therefore aiding in the reduction of stakeholder resistance and lack of buy-in, both of which could delay the delivery of proposed strategies and associated savings and have a negative impact on the Council's reputation. This is further enhanced by the "You said, We did" analysis which helps to increase transparency and signpost specific

strategies and activities that have been or are being implemented. In addition to this, the Budget Communications Strategy has a positive bearing on community empowerment through its ability to complement the participatory budgeting process.

5.3 **Integrated Impact Assessment**

All forms of budget communication have been inclusive, easily accessible and available in a range of formats.

5.4 Sustainable Development Goals

There are no economic, social or environmental effects from this report.

5.5 Climate Change

There are no direct effects on carbon emissions resulting from this report. Several of the questions contained within the survey asked respondents to prioritise specific activities aimed at tackling climate change. As Council declared a Climate Change Emergency in September 2021 these questions have provided an opportunity for residents of the Scottish Borders to have their say on the development of some mitigating actions. Furthermore the inclusion of such questions has helped to raise the profile of climate change and highlight that the Council is actively looking to develop strategies that will have a positive impact on the environment.

5.6 Rural Proofing

This report contains no implications that will compromise the Council's rural proofing policy.

5.7 **Data Protection Impact Statement**

There are no personal data implications arising from the proposals contained in this report.

5.8 Changes to the Scheme of Administration or Scheme of Delegation

This report does not result in any changes to the Scheme of Administration or the Scheme of Delegation.

6 CONSULTATION

6.1 The Monitoring Officer/Chief Legal Officer, the Chief Officer Audit and Risk, the Director People, Performance and Change, the Clerk to the Council and Corporate Communications have been consulted and any comments received have been incorporated into this final report.

Approved by

David Robertson Signature......

Director, Finance & Corporate Governance

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Background Papers: N/A

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