

Scottish Borders Health & Social Care  
Integration Joint Board



Meeting Date: 28 January 2019

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**EILDON MEDICAL PRACTICE**

<b>Purpose of Report:</b>	<p>To provide the Integrated Joint Board (IJB) with an update on the option appraisal process for the future of Eildon Medical Practice sites.</p> <p><b>Background</b></p> <p>In November 2017 the Partners of Eildon Medical Practice informed NHS Borders of their intention to sell their Newtown St Boswells practice building by October 2019. Eildon Medical Practice currently operates from two surgery buildings; Melrose Health Centre (NHS Borders premises) and Newtown St Boswells (building owned by the Partners).</p> <p>NHS Borders Option Appraisal Process has been followed to date as outlined in Appendix 1.</p> <p>The process has been carried out with full engagement with patients and the wider community and we have worked in partnership with the Scottish Health Council to ensure due process is followed.</p> <p>The non financial Option Appraisal Event was held on 29<sup>th</sup> August 2018 and a high level financial appraisal was subsequently completed on each shortlisted option considered for the provision of primary care services by the Eildon Medical Practice.</p> <p>However, this financial appraisal has been heavily caveated due to the level of information available at this time for each option. Without more detailed information it is entirely feasible that there could be a significant movement in costs which would subsequently change the outcome of the appraisal and the ranking of the options.</p> <p>To establish a preferred option in line with the Option Appraisal process, the non financial scoring exercise and the financial appraisal are combined to enable a ranking of the options to be</p>
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calculated with the identification of the preferred option.

The three ranked options following the initial option appraisal exercise are:

- 1<sup>st</sup>** - Sell existing Newtown St Boswells Site and rebuild Health Centre in alternative site in Newtown St Boswells whilst also retaining existing Melrose site (option 4)
- 2<sup>nd</sup>** - The practice sell Newtown St Boswells site and consolidate practice on refurbished existing Melrose Site (option 3)
- 3<sup>rd</sup>** - Sell both Newtown St Boswells and Melrose sites and Build one New Health Centre on a site which serves both populations and consolidate all practice patients and partnership working at the new build site (option 5)

The required development work will require significant input from key stakeholders to inform a strategic direction from the IJB to establish the required accommodation and future service requirements for the Eildon Medical Practice and wider health service teams. Identification of these requirements will enable robust costs to be finalised for each option. This detailed work is needed before a final preferred option can be proposed.

The Health Inequalities Impact Assessment and Public Bodies (Joint Working) (Scotland) Act 2014 planning principles assessment has also been completed at a workshop on 26<sup>th</sup> November 2018. Due to the requirement for continued development and more detail specification around the first three ranked options, the workshop participants undertook the assessments for the first three ranked options (Appendix 2)

Cliff Sharp, NHS Borders Medical Director, was presented with a petition from the Patients of Eildon Medical Practice after the IJB meeting on the 22<sup>nd</sup> October 2018. The petition has been recorded on the petitions register and is currently being held by NHS Borders Board Secretary until a recommendation is presented to the NHSB Board and IJB for approval to proceed.

### **Key Issues**

#### **IJB Strategic Direction**

IJB strategic direction and consideration of the GP Contract is required to inform further development of the top 3 ranked options.

There may also be further variations to consider in relation to the 3<sup>rd</sup> ranked option (option 5) such as the proposed Care Village at

Tweedbank.

It is therefore proposed that NHS Borders Capital Planning Team work with the Eildon Health and Social Care Partnership locality working groups to inform any future service development and IJB strategic direction to identify and recommend the final preferred option.

The plan and timeline will be updated in relation to the financial appraisal on an ongoing basis as further certainty to costs are established as part of the development work (dates to be confirmed by NHSB Finance).

Capital funding will be required for all first 3 ranked options and we will be required to follow the Scottish Capital Investment Manual (SCIM) process.

Once a preferred option is identified NHS Borders Capital Planning Team will update the Eildon Medical Practice Steering Group and present the recommendation to the NHSB Clinical Strategy Group seeking approval to present the recommendation to the IJB for approval, once approved NHSB Board will be updated.

### **Contingency**

Interim contingency plans as to how Eildon Medical Practice Services will be delivered until a preferred option is identified and implemented are still in development.

NHS Borders Head of Capital Planning and the Primary Care Contracting Manager are working with Eildon Medical Practice to establish what this contingency plan will be.

### **Communications**

Eildon Medical Practice steering group suggested that an update be issued to the public by the end of January 2019. The update should include reference to Option Appraisal process we have gone through to date, next steps and what the contingency plans are to provide services going forward until a preferred option is identified and implemented. This may exceed the January 2019 deadline as dependent upon the preparation and agreement of the contingency plan.

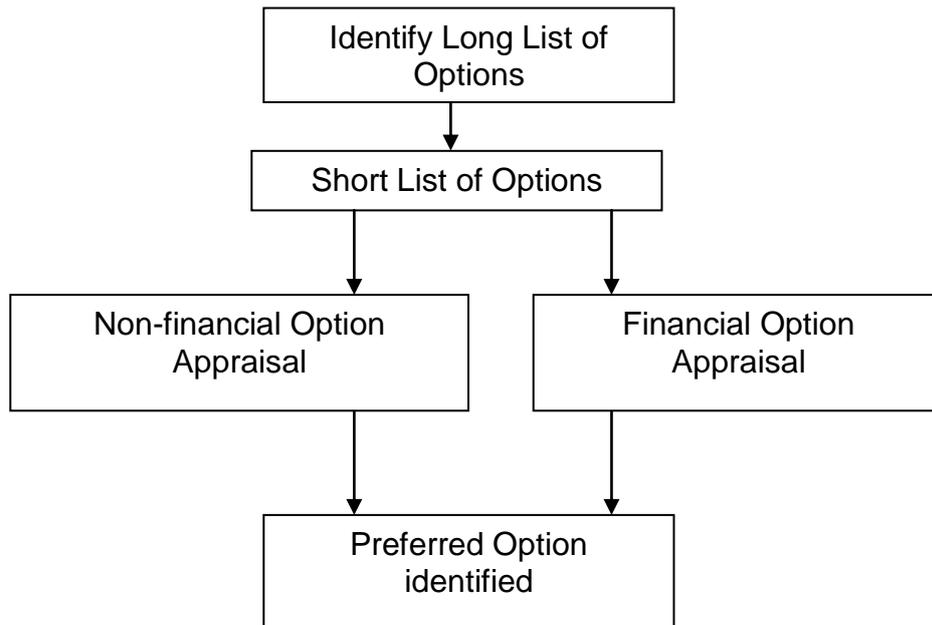
NHS Borders Communications Team will continue to be the lead for Communications in relation to Eildon Medical Practice at this stage.

	<p><b>Summary</b></p> <p>It is proposed that NHS Borders Capital Planning Team work with the Eildon Health and Social Care Partnership locality working groups to inform any future service development and IJB strategic direction to identify and recommend the final preferred option.</p> <p>Interim contingency plans as to how Eildon Medical Practice Services will be delivered until a preferred option is identified and implemented is to be developed in line with IJB Strategic Direction.</p> <p>An update is to be issued to the public by the end of January 2019.</p> <p>NHS Borders Communications Team will continue to be the lead for Communications in relation to Eildon Medical Practice at this stage.</p>
<p><b>Recommendations:</b></p>	<p>The Health &amp; Social Care Integration Joint Board is asked to:</p> <ul style="list-style-type: none"> <li>a) <b>Note</b> the work undertaken to date and;</li> <li>b) <b>Note</b> the requirement for IJB Strategic direction to inform further development the top 3 ranked of the financial appraisal to determine a final preferred option for submission to the IJB;</li> <li>c) <b>Confirm</b> the approval route for the recommended preferred option requires agreement of the IJB</li> </ul>
<p><b>Personnel:</b></p>	<p>Eildon Medical Practice Steering Group Health and Social Care Partnership Locality Working Group(s) IJB Eildon Medical Practice Staff</p>
<p><b>Carers:</b></p>	<p>As identified in the Health Inequalities Impact Assessment and identification of preferred option</p>
<p><b>Equalities:</b></p>	<p>The Health Inequalities Impact Assessment and Public Bodies (Joint Working) (Scotland) Act 2014 planning principles assessments were completed on 26<sup>th</sup> November. They are usually undertaken for the preferred option but due to the requirement for continued development of the first three ranked options by Finance, the Eildon Medical Practice Steering Group has undertaken these assessments for the first three ranked options.</p>
<p><b>Financial:</b></p>	<p>The level of detail of the information available on the options at this stage means it is entirely feasible that there could be a significant move in costs, which would change the outcome of the appraisal and the ranking of the options. At present it is therefore considered prudent to continue to develop the first 3 ranked</p>

	<p>options. The plan and recommendation will be updated in relation to the financial appraisal on an ongoing basis as further certainty to costs are established as part of the development work (dates to be confirmed by NHSB Finance).</p> <p>Capital funding will be required for all first 3 ranked options.</p>
Legal:	Nothing noted at this stage
Risk Implications:	<p>Risk Assessment will be undertaken once preferred option identified.</p> <p>The level of detail of the information available on the options at this stage means it is entirely feasible that there would be a significant move in costs, which would change the outcome of the appraisal and the ranking of the options and at present it is considered prudent to continue to develop the first 3 ranked options.</p> <p>The Partners of Eildon Medical Practice intend to sell their Newtown St Boswells practice building by October 2019.</p>

## Appendix 1 Option Appraisal Process

An option appraisal is a standard tool utilised in the decision making process for setting objectives, creating and reviewing options and analysing their relative costs and benefits. Following an option appraisal process gives stakeholders' assurance that the strengths, weaknesses, risks and issues of a range of different options have been fully considered to identify a "preferred option". The option identification and appraisal process is as described below and the diagram.



## Appendix 2 The Health Inequalities Impact Assessment and Public Bodies (Joint Working) (Scotland) Act 2014 planning principles assessment



HIIA Workshop  
Report Eildon MP 261



Appendix 1 Public  
Bodies (Joint Working)